## **AROUND THE PICNIC TABLE**



Class A (nonalcoholic) Trustee General Service Board Treasurer

## **IMPROVED AUDIT RESULTS**



- Completed on schedule
- Unqualified or "clean" audit opinion
- No material weaknesses
- No significant deficiencies
- Only one recommendation (compared to seven last year)

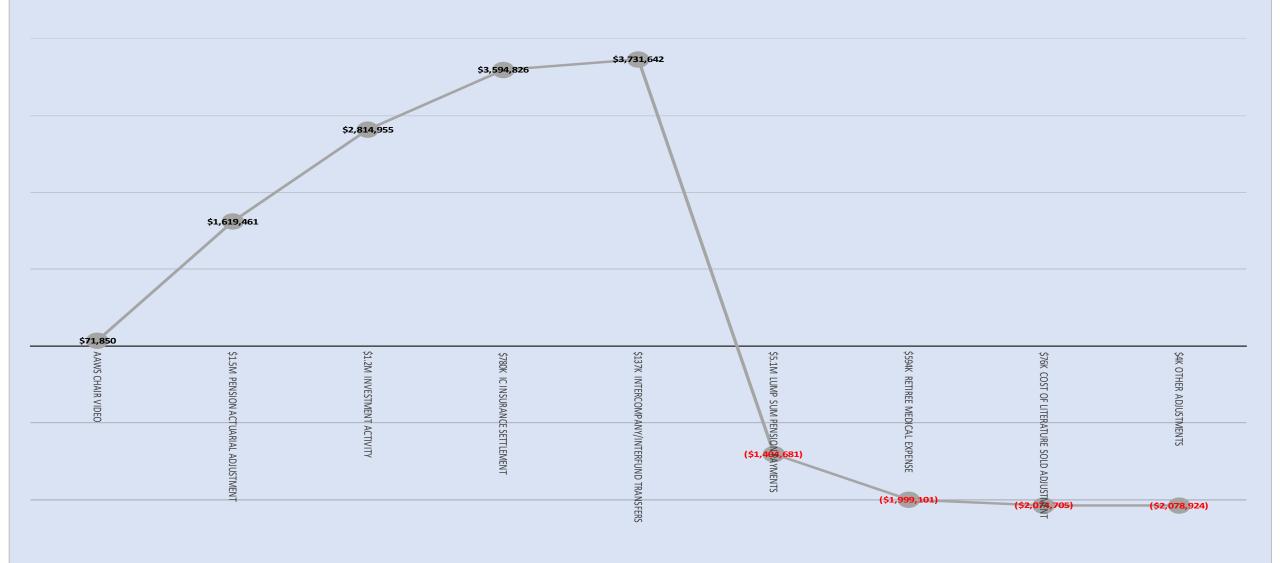
### **2020 GSO FINANCIAL HIGHLIGHTS**

- ❖ 7<sup>th</sup> Tradition of Self-Support \$10.26 million set another record, up 15.80% from \$8.86 million in 2019
- Cost of Services \$10.81 million down 14.9% from \$12.70 million in 2019
- Self-Support covered 94.9% of cost of services compared to 69.8% in 2019
- AAWS publishing gross profits \$6.58 million down 29.70% from \$9.36 million in 2019, used to cover \$550K shortfall between 7<sup>th</sup> Tradition Contributions and Cost of Services

### **SAVINGS ACHIEVED IN 2020**

- Travel, Meals, and Accommodations \$1.1 M less than 2019
- Total Non-Personnel savings (including travel) \$1.5 M
- Lockbox saves 3 Full-time Equivalents (FTEs)
- Total staff savings since VRIP 5 FTEs

# THE TOTAL PICTURE THE PATH FROM PRELIMINARY TO FINAL



### **2020 GRAPEVINE FINANCIAL HIGHLIGHTS**

- Grapevine paid print subscriptions decreased 4.5% in 2020. Subscriptions for the online and mobile app magazine increased 7.7%
- 2020 Grapevine results were a gross profit of \$1.231 M on the magazine and a gross profit of \$354,304 on other published items. Operating expenses of \$1.914 M resulted in an overall loss of \$298,699 compared to a loss of \$27,303 in 2019.
- General Fund support of La Viña service activity was \$385,771 in 2020 compared to \$297,392 in 2019.
- La Viña magazine circulation decreased by 36.6% in 2020 after several years of growth.

### **2021 GSO BUDGET**

- Total revenue \$15,594,000 compared to \$16,926,318 in 2020.
  - Contributions \$9,725,000 compared to \$10,256,687 in 2020.
  - Gross literature profit \$5,639,400 compared to \$6,582,266 in 2020.
- Total operating expense \$15,652,814 compared to \$16,446,727 in 2020.
- Operating deficit of \$58,814 not including pension expenses compared to \$479,571 surplus in 2020.

### **2021 GRAPEVINE BUDGET**

- Magazine circulation to decline slightly to 62,124 from 63,397 in 2020.
- Online and e-Pub circulation to increase to 5,442 from 5,175 in 2020.
- Gross profit on subscriptions \$1,133,715 compared to 1,003,700 in 2020.
- Grapevine net operating loss of \$354,225 compared to \$299,000 in 2020.
- La Viña magazine circulation to decrease to 5,605 compared to 6,435 in 2020.
- General Fund La Viña support of \$401,970 compared to \$385,771 in 2020.

### **2020 FINANCIAL HIGHLIGHTS**

| Amounts in \$  | 2020<br>ACTUAL | 2020<br>BUDGET | COMPARED TO 2020<br>BUDGET     | 2019<br>ACTUAL | COMPARED TO 2019<br>ACTUAL     |
|--|----------------|----------------|--------------------------------|----------------|--------------------------------|
| GENERAL SERVICE OFFICE                                     |                |                |                                |                |                                |
| 7 <sup>th</sup> Tradition Contributions                    | 10.26 M        | 9.0 M          | 1.26 M (14.0%) increase        | 8.86 M         | 1.40 M (15.80%) increase       |
| Literature Gross Profit                                    | 6.58 M         | 9.8 M          | 3.22 M (32.9%) decrease        | 9.36 M         | 2.78 M (29.70%) decrease       |
| Net Income   | (2.1) M        | 1.0 K          | 2.1 M decrease                 | (0.3) M        | 1.8 M decrease                 |
| GRAPEVINE &<br>LA VIÑA                                     |                |                |                                |                |                                |
| Average Circulation  | 68,572         | 67,802         | 770 increase                   | 71,182         | 2,610 (3.67%) decrease         |
| Net Income (Loss)  | (299 K)        | 4.6 K          | 303 K decrease                 | (27) K         | 3 K (6.81%) better             |
| General Fund support of<br><b>La Viña</b> service activity | 386 K          | 317 K          | 69 K increase                  | 297 K          | 89 K (29.96%) increase         |
| RESERVE FUND   |                |                |                                |                |                                |
| Coverage Ratio   | 7.9 months     | 9.4<br>months  | Decrease of 1.5 months (16.0%) | 9.3<br>Months  | Decrease of 1.4 months (15.1%) |
| M – millions; K – thousands                                |                |                |                                |                |                                |

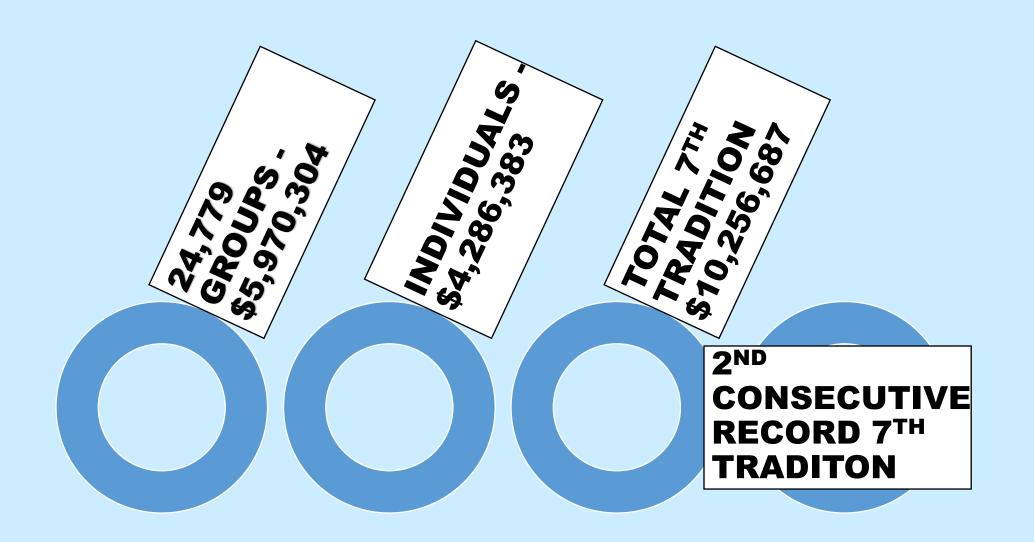
## 2020 Financial Results – What Happened?

- We are grateful to the fellowship for your generous response to our 7th tradition messages which increased contributions by \$1.4 M compared to 2019.
- The pandemic caused literature gross profit to decline by \$2.78M compared to 2019.
- \$1.2 M in VRIP severance payments
- \* \$3.6 M in pension related expenses.
  - \$5.1 M VRIP pension payments for participants who elected a lump sum payment instead of payments spread over their lifespan. (paid from pension fund not general fund)
  - Less \$1.5M savings in the amount needed to pay expected benefits over retiree lifetimes
- Travel, meals, and accommodations decreased by \$1.1 M due to the pandemic.

### **GRATITUDE**



### **7<sup>TH</sup> TRADITION - 2020 - \$10.26 MILLION**



### IMPACT OF PANDEMIC ON 7<sup>TH</sup> TRADITION

| GROUP CONTRIBUTIONS            | 2020          | 2019          |  |
|--------------------------------|---------------|---------------|--|
| Amount contributed by groups   | \$6.0 million | \$6.9 million |  |
| Number of groups contributing  | 24,779        | 28,180        |  |
| Percent of groups contributing | 34.8%         | 40.6%         |  |
| Average group contribution     | \$238.95      | \$245.94      |  |

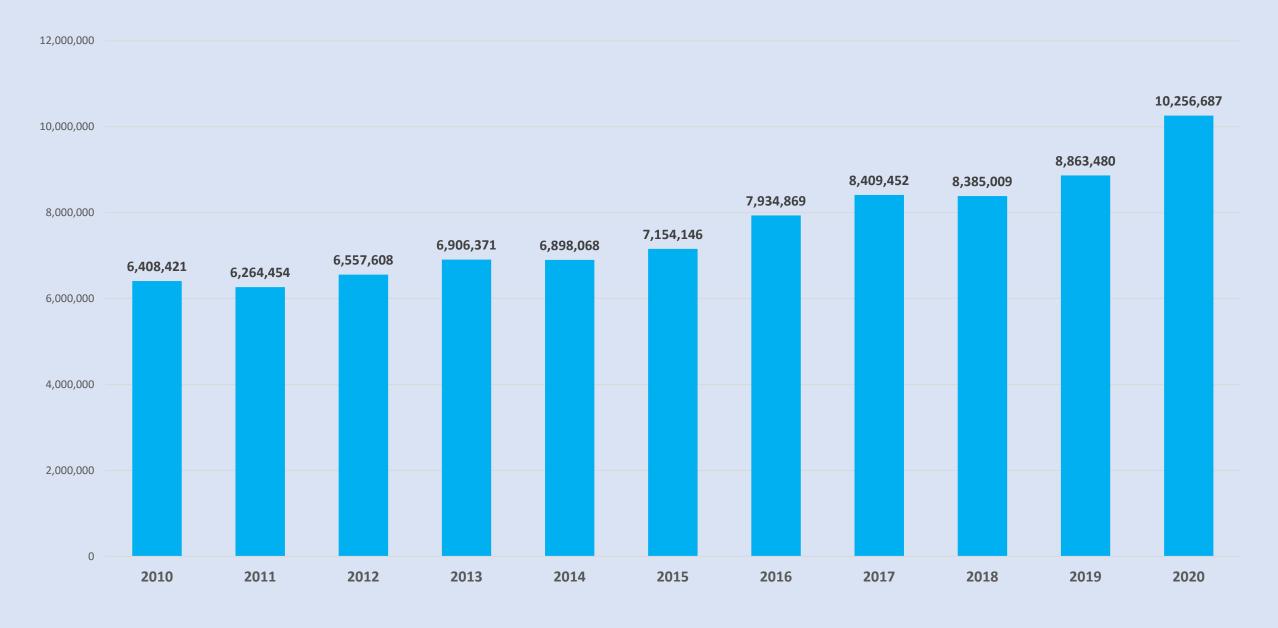
| INDIVIDUAL CONTRIBUTIONS          | 2020          | 2019          |
|-----------------------------------|---------------|---------------|
| Amount contributed by individuals | \$4.3 million | \$1.9 million |
| Per capita contribution           | \$6.81        | \$6.09        |

# GRATITUDE: LARGEST CONTRIBUTIONS RECEIVED IN 2020

| INCLUDED IN GROUP CONTRIBUTIONS                                  | AMOUNT      |
|--|-------------|
| District 87 – Southwest Québec Canada                            | \$64,116.50 |
| District 49 – Southeast New York                                 | \$50,000.00 |
| District 15 – South Florida/ Bahamas/ US Virgin Islands/ Antigua | \$46,223.23 |
| Los Angeles Central Office                                       | \$44,000.00 |

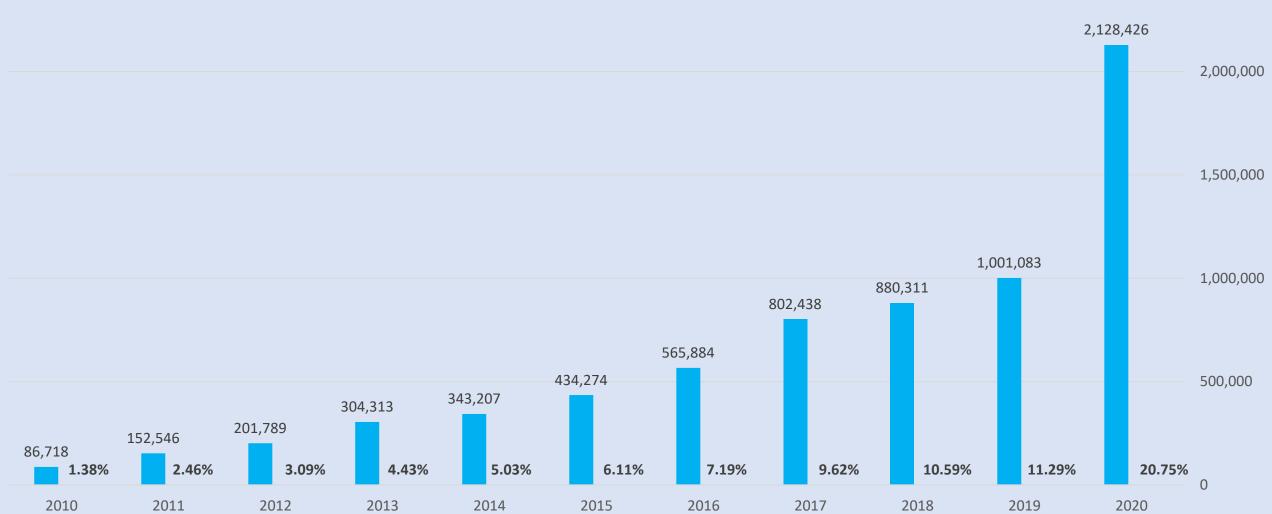


## **7<sup>TH</sup> TRADITION SELF-SUPPORT – 2010 – 2020**



# **GROWTH OF ON-LINE CONTRIBUTIONS**2010 – 2020

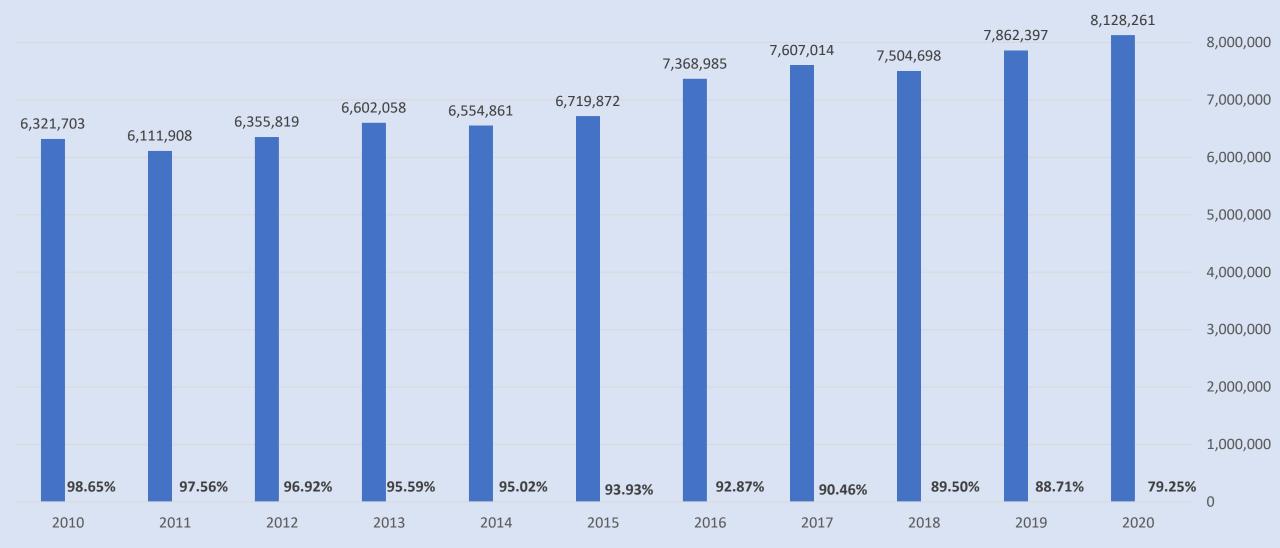




## **MAIL CONTRIBUTION TREND**



9,000,000



# GROWTH IN PERCENTAGE OF CONTRIBUTIONS MADE ONLINE

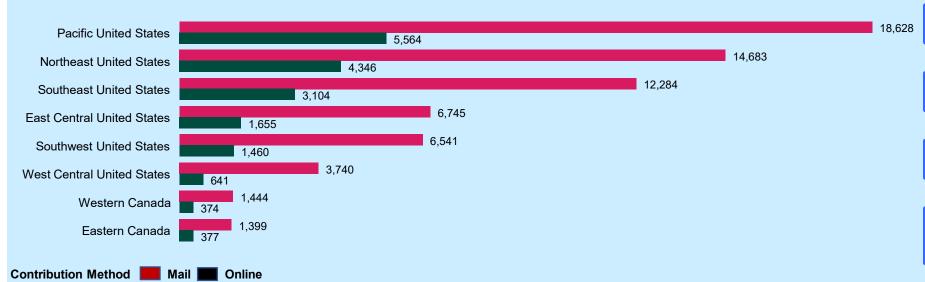


### **2020 CONTRIBUTIONS BY REGION**

### **Contribution Totals**



### **Number of Contributions**



## Contributions Per Capita

**Western Canada** 

\$9.47

Southeast United States

\$9.00

Eastern Canada

\$8.28

**Southwest United States** 

\$7.30

Pacific United States

\$6.85

Northeast United States

\$6.71

West Central United States

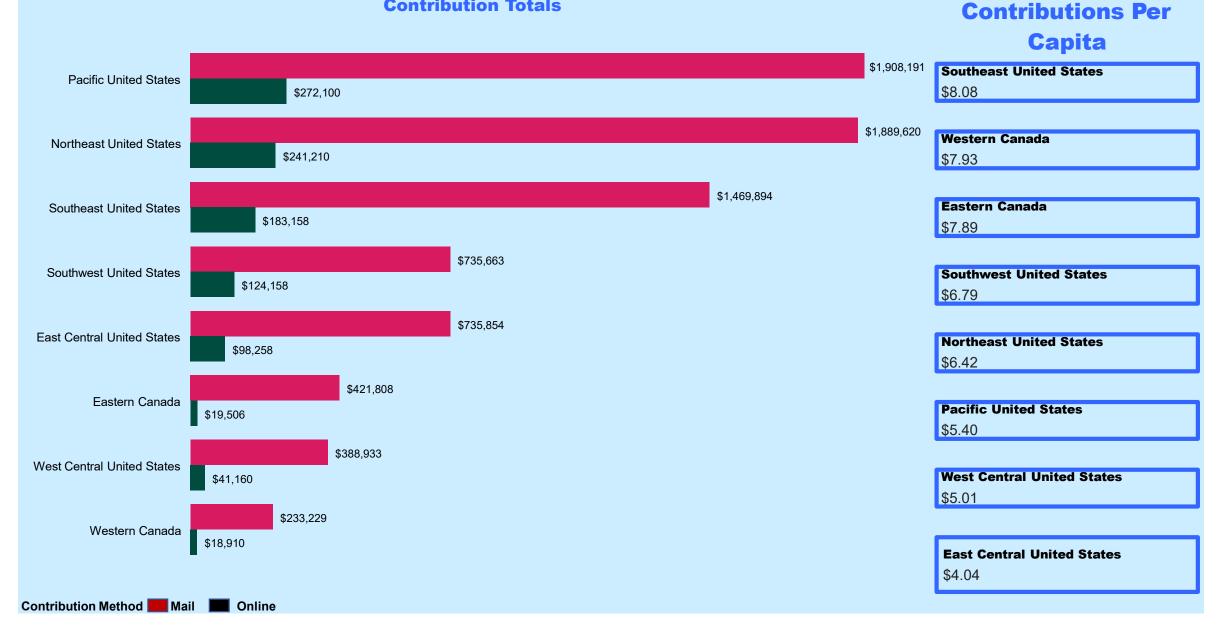
\$6.28

**East Central United States** 

\$3.82

### **2019 CONTRIBUTIONS BY REGION**

### **Contribution Totals**

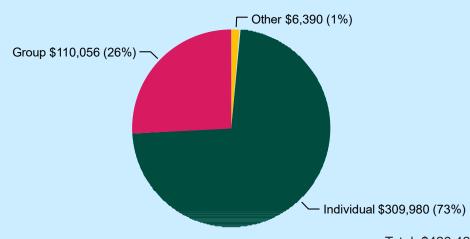


### **COMPOSITION OF 2020 CONTRIBUTIONS**

### **Online Contributions**

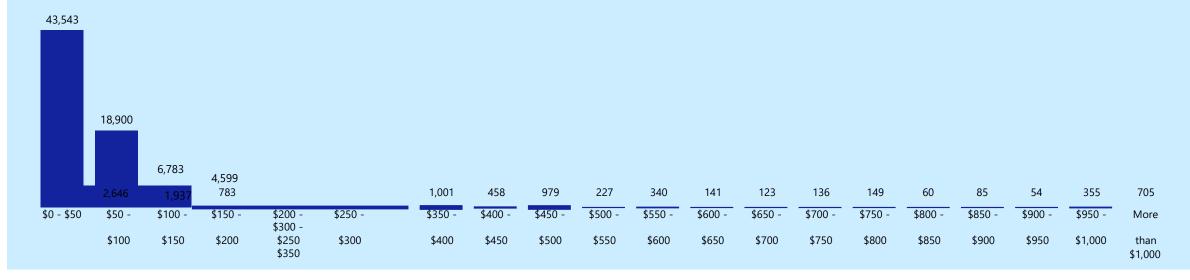
# Other \$345,282 (20%) — Individual \$733,306 (42%) Group \$687,208 (39%) Total: \$1,765,795

### **Birthday Contributions**

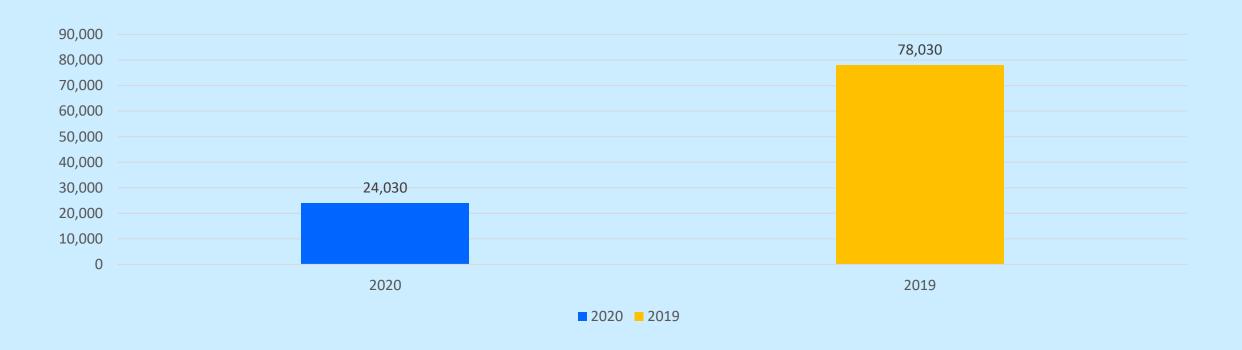


65,795 Total: \$426,426

### **All Contributions Distributed by Dollar Value**



### **CHALLENGE CONTRIBUTIONS**



### A DOLLAR IS NOT WHAT IT USED TO BE

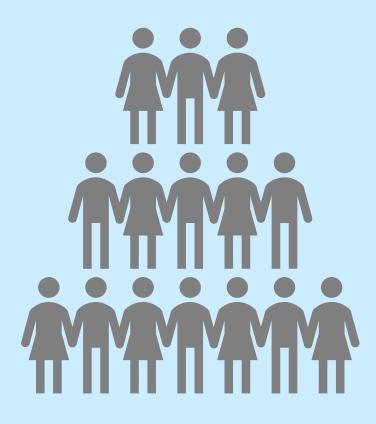
1935: \$1.00



Remember inflation when deciding upon your 7th Tradition Self-Support Contributions for:

- Group Meetings
- Online Recurring
   Contributions
- Birthday Gifts
- November Gratitude Month

2020: \$19.18 3.54% annual inflation



# INFLATION CALCULATOR COST OF A DRINK OVER TIME

Bill W. & Dr. Bob



# **Average Delegate's Sobriety – 25 Years**

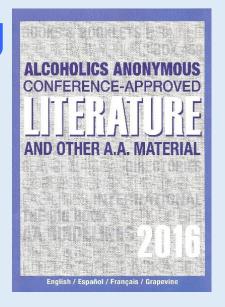


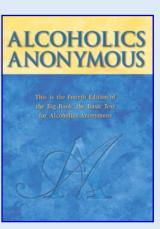
### **THROUGH OUR OWN SELF-SUPPORT**



### G.S.O.'s TWO BASIC FUNCTIONS

## Publishing







News and Notes from the General Service Office of A.A.º

#### Gratitude Month and the Birthday Plan

CATALLICE MONTH ARICH LIE DISTRICT, and a server control finding to converted finding to converte control finding to converte control finding to converte control finding to converte control finding to co

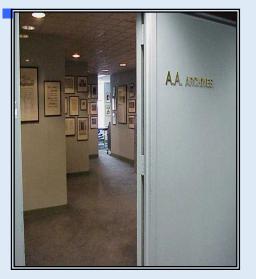
author. Lond's believe find on the string in a meeting will make me that, you were thin things in a land house will make me that. It is to action of working and leight for leight controlled the same though the land of the same At the some that, from any let less found that the At the some that, from any let less found that the "lands would in good one abothly it was complified." And "lands were the sign of the solid to be a land of the land to act in a superior that it and the same to be a land of the land to be a land of the fact has good at the land of the land of the land of the land of the fact has good at the land of the land of

## Services on Behalf of the G.S.B.





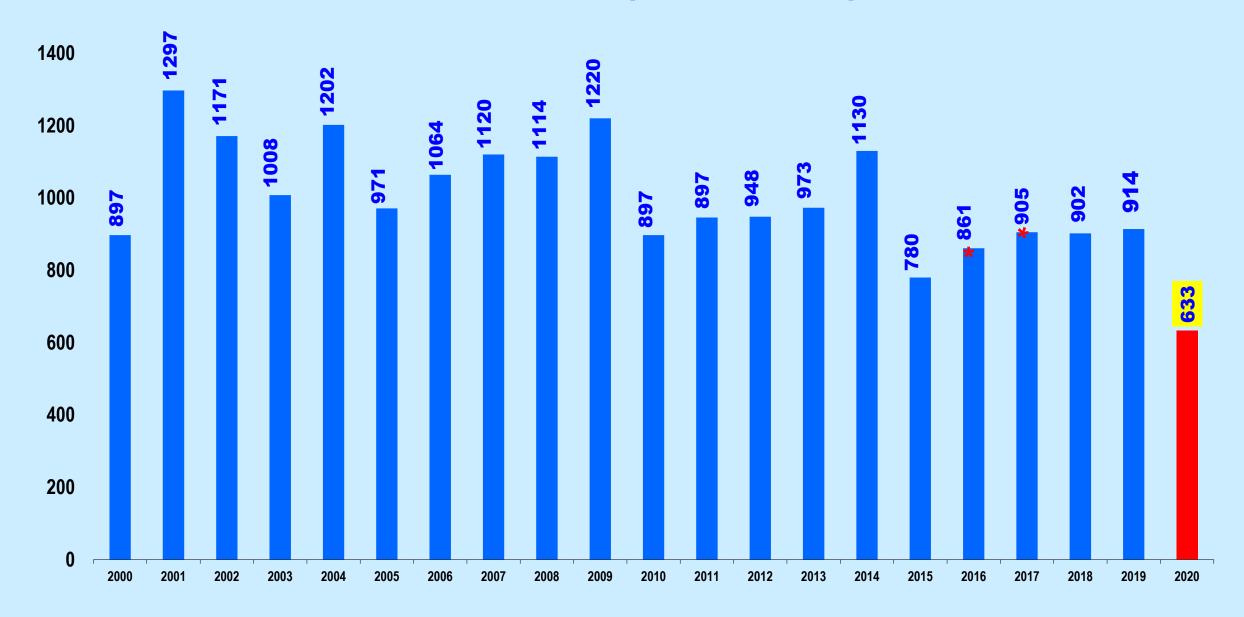




### AAWS - PUBLISHING - 2020 ACTUAL vs 2020 BUDGET

| \$ in Thousands                    | 2020<br>ACTUAL | 2020<br>BUDGET | INCREASE<br>(DECREASE) |
|------------------------------------|----------------|----------------|------------------------|
| Gross Sales – Literature           | 9,098          | 14,750         | (5,652)                |
| Discounts                          | (275)          | (200)          | 75                     |
| Net Sales - Literature             | 8,823          | 14,550         | (5,727)                |
| Cost of Literature Sold - Printing | 1,609          | 2,750          | (1,141)                |
| Direct Shipping and Warehousing    | <u>633</u>     | <u>2,000</u>   | (1,367)                |
| Gross Profit                       | 6,582          | 9,800          | (3,218)                |
| Gross Profit Percentage            | 72.3%          | 67.4%          | 4.9%                   |

## **BIG BOOK** - UNITS SOLD (thousands) - 2000- 2020



<sup>\*</sup>Excludes 75<sup>th</sup> Anniversary Edition

## **BIG BOOK PRICING**

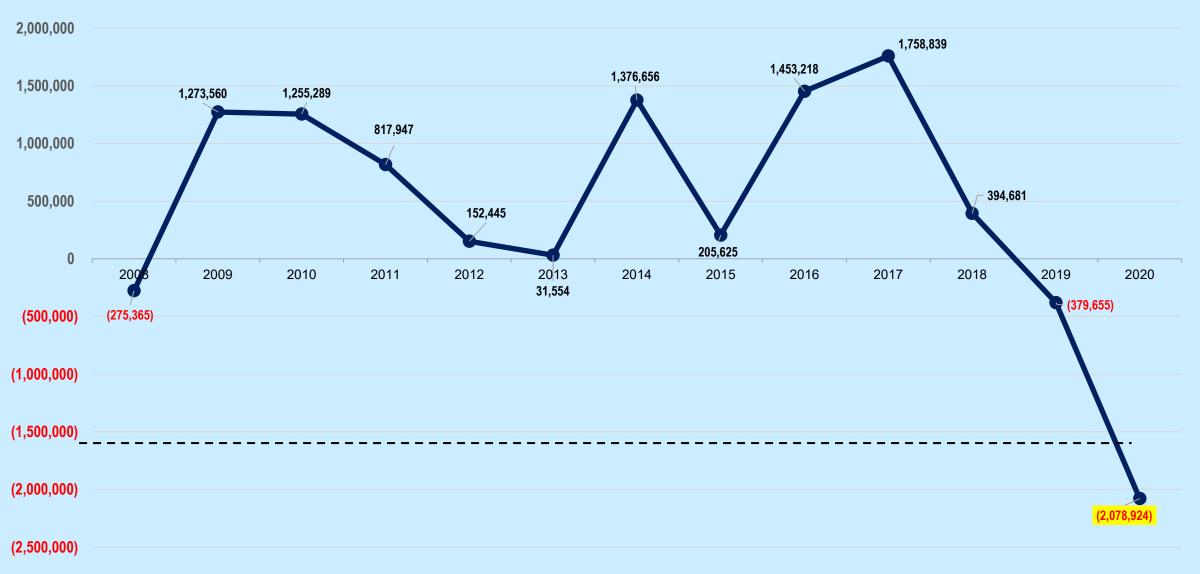
|                             | Year Published | Original Price | 2020 Inflation<br>Adjusted Price |
|-----------------------------|----------------|----------------|----------------------------------|
| First Chonymous             | 1939           | \$3.50         | \$64.24                          |
| Second Cleoholica Chonymoux | 1955           | \$4.50         | \$43.31                          |
| Third                       | 1976           | \$5.65         | \$26.16                          |
| Fourth                      | 2001           | \$6.00         | \$8.86                           |

### SELF-SUPPORT OF THE WORLD SERVICES OF ALCOHOLICS ANONYMOUS

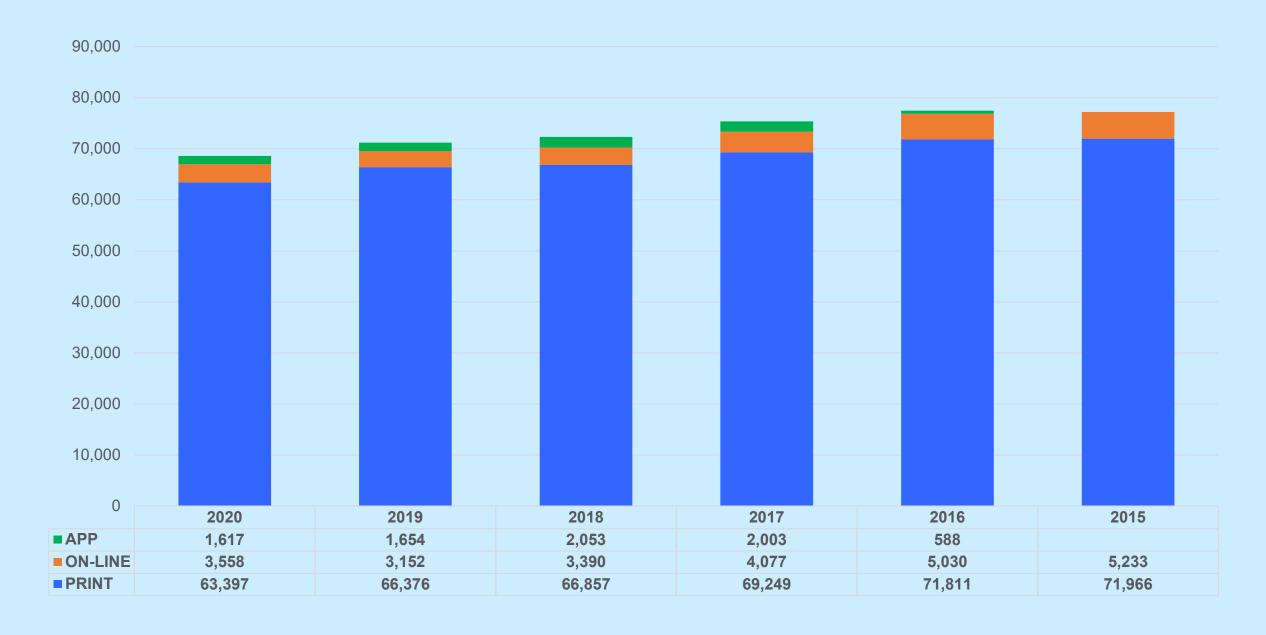
The A.A. spiritual principle of self-support enables us to pursue our primary purpose of carrying the message to the stillsuffering alcoholic with a shared sense of responsibility for our lifesaving work and without interference or financial dependence on outsiders. From our Fellowship's earliest days, the expenses of the General Service Office, and the world services provided by it, have exceeded the amount derived from contributions of A.A. groups and members. As a result, providing these needed services has necessarily been supported in part by income from the sale of A.A. literature. It is the policy of the General Service Board that income from literature sales should only be in amounts required to allow continued provision of vitally needed services and maintenance of a Reserve Fund. We hope that the day will come when A.A. groups and members, through their contributions, will be able to fund fully the services provided by the General Service Office. If that is achieved, revenues from literature sales will only be needed in amounts necessary to cover the actual costs associated with literature production and to maintain a Reserve Fund.

Approved by the General Service Board February 3, 2014

### GSO & AAWS - OPERATING RESULTS - 2008 - 2020



### **GRAPEVINE - AVERAGE CIRCULATION - 2015 - 2020**



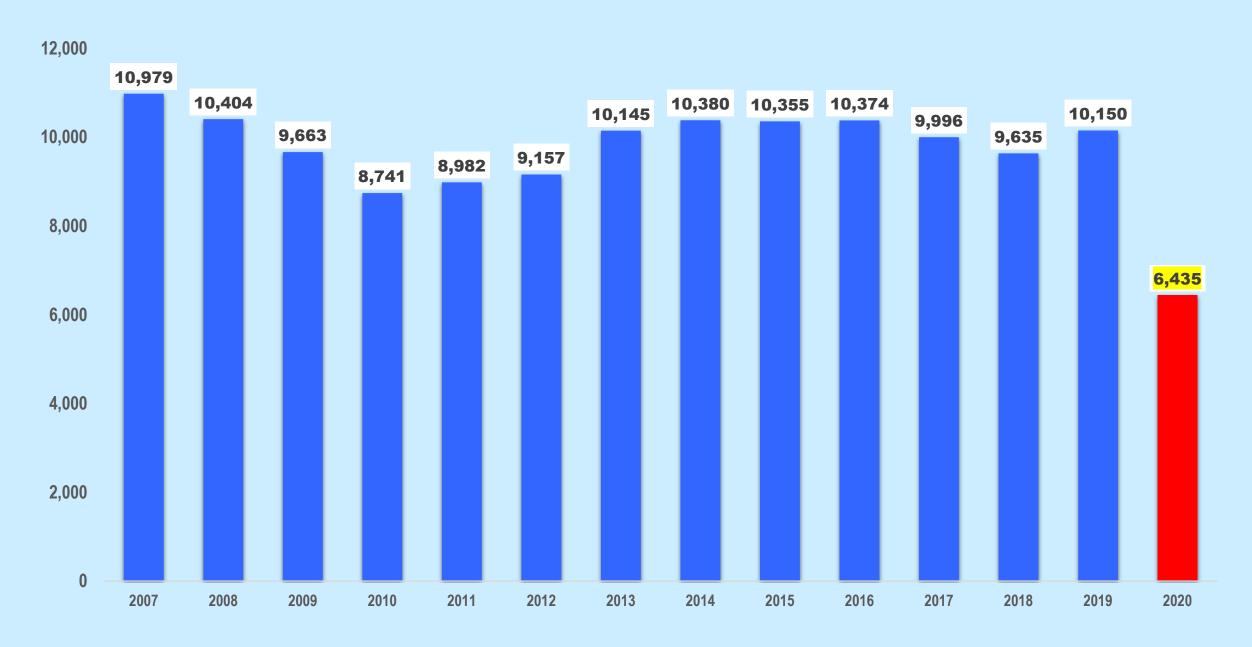
### **GRAPEVINE - 2020 ACTUAL VS 2020 BUDGET**

| AVERAGE CIRCULATION – PRINT            | 63,397         |                |                        |
|--|----------------|----------------|------------------------|
| ONLINE & APP                           | 5,175          |                |                        |
|  | 2020<br>ACTUAL | 2020<br>BUDGET | Increase<br>(Decrease) |
| Magazine Revenue                       | \$1,874        | \$1,983        | (\$119)                |
| Magazine Direct Costs                  | <u>(\$643)</u> | <u>(\$773)</u> | <u>(\$130)</u>         |
| Gross Profit on Magazine               | <u>\$1,231</u> | <u>\$1,210</u> | <u>(\$12)</u>          |
| Other Publishing Revenue               | \$582          | \$1,103        | (\$522)                |
| Cost of Goods Sold                     | <u>(\$227)</u> | <u>(\$314)</u> | <u>(\$86)</u>          |
| Gross Profit on Other Publishing Items | <u>\$354</u>   | <u>\$790</u>   | <u>(\$436)</u>         |
| Total Gross Profit                     | <u>\$1,585</u> | <u>\$1,999</u> | <u>(\$424)</u>         |
| Costs and Expenses                     |                |                |                        |
| Editorial Costs                        | \$870          | \$769          | \$101                  |
| Circulation and Business               | \$961          | \$1,066        | (\$105)                |
| General and Administrative             | <u>\$84</u>    | <u>\$190</u>   | <u>(\$106)</u>         |
| Total Costs and Expenses               | \$1,915        | \$2,025        | (\$110)                |
| Interest Income                        | <u>\$30</u>    | <u>\$30</u>    |                        |
| Net Income                             | (\$299)        | \$4            | <b>(\$303</b> )        |

### **GRAPEVINE OPERATING RESULTS – 2007 – 2020**



## **LA VIÑA - AVERAGE CIRCULATION - 2007 - 2020**

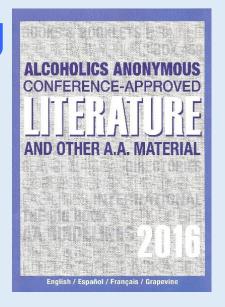


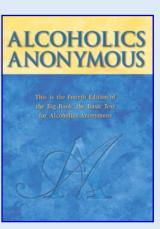
### LA VIÑA - STATEMENT OF ACTIVITIES 2017 - 2020

| Average Circulation                    | 6,435           | 10,150                  | 9,635                   | 9,996                   |
|--|-----------------|-------------------------|-------------------------|-------------------------|
|  | 2020            | 2019                    | 2018                    | 2017                    |
| REVENUE                                |                 |                         |                         |                         |
| Magazine                               | 75,352          | 129,734                 | 120,520                 | 121,973                 |
| Related Items                          | <u>26,137</u>   | <u>21,051</u>           | <u>20,305</u>           | <u>29,118</u>           |
| Total Revenue                          | 101,489         | 150,785                 | 140,825                 | 151,091                 |
| Cost of Goods Sold                     | <u>(52,064)</u> | <u>(61,443)</u>         | <u>(60,090)</u>         | (56,603)                |
| Gross Profit                           | <u>49,425</u>   | <u>81,877</u>           | <u>80,735</u>           | <u>94,488</u>           |
| COSTS AND EXPENSES                     |                 |                         |                         |                         |
| Editorial Costs                        | 241,881         | 219,236                 | 142,252                 | 133,985                 |
| Circulation and Business               | 193,315         | 148,482                 | 80,968                  | 81,896                  |
| General and Administrative             | <u>0</u>        | <u>5,683</u>            | <u>5,982</u>            | <u>5,047</u>            |
| Total Costs and Expenses               | <u>435,196</u>  | <u>373,401</u>          | <u>229,202</u>          | <u>220,928</u>          |
| Shortfall between Revenue and Expenses | (385,771)       | (289,314)               | (148,467)               | (126,440)               |
| Support from GSB General Fund<br>NET   | <u>385,771</u>  | <u>289,314</u><br>- 0 - | <u>148,467</u><br>- 0 - | <u>126,440</u><br>- 0 - |

## G.S.O.'s TWO BASIC FUNCTIONS

## Publishing







News and Notes from the General Service Office of A.A.º

#### Gratitude Month and the Birthday Plan

CATALLICE MONTH ARICH LIE DISTRICT, and a server control finding to converted finding to conv

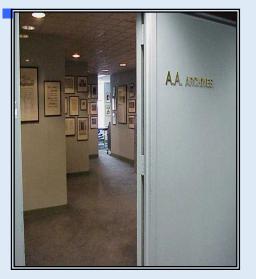
author. Lond's believe find on the string in a meeting will make me that, you were thin things in a land house will make me that. It is to action of working and leight for leight controlled the same though and the same though At the some that, from any let less found that the financies work in any form solubily is not coughly that the same that is not controlled to the coughly that we are important in authorities. In the controlled that we are important in authorities in the controlled that we have been a superior to be a superior to the controlled which have been a superior to the controlled to the controlled to act the fact that the controlled to a superior to the controlled to the con

## Services on Behalf of the G.S.B.

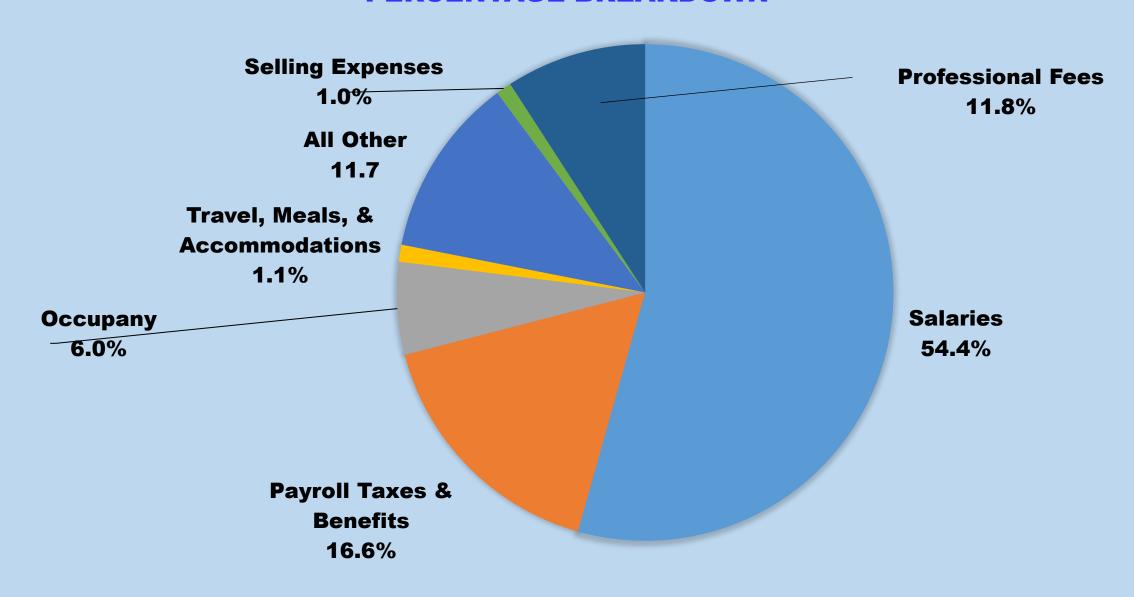








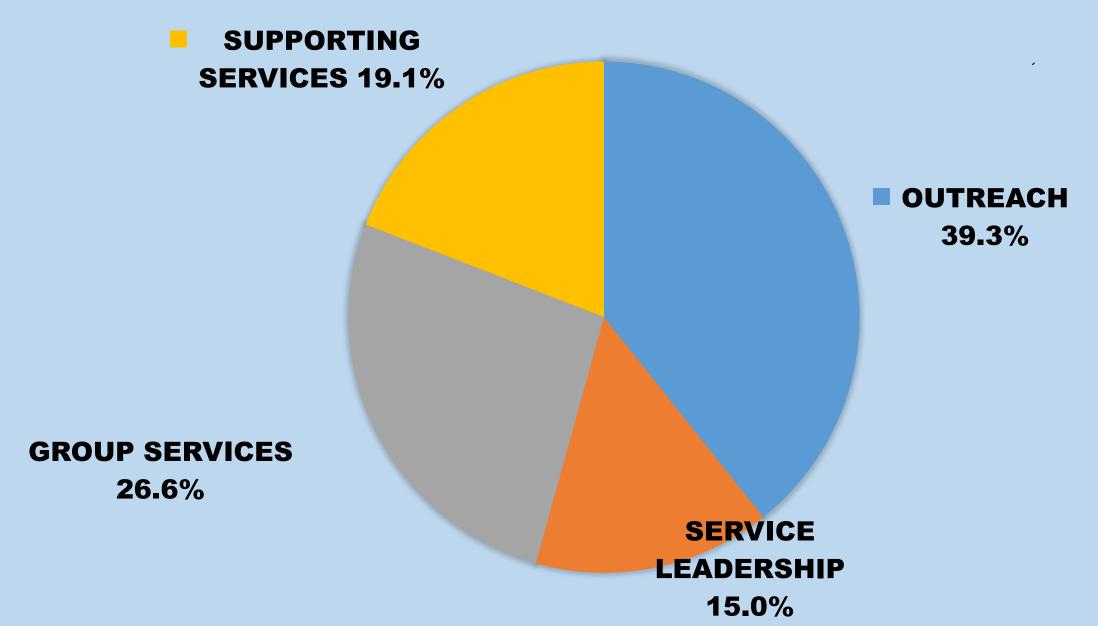
### RECURRING OPERATING EXPENSES – 2020 – \$16.6 M FINANCIAL STATEMENT EXPENSE CATEGORIES PERCENTAGE BREAKDOWN



## FELLOWSHIP SERVICES - DIRECT COSTS & PERCENTAGES

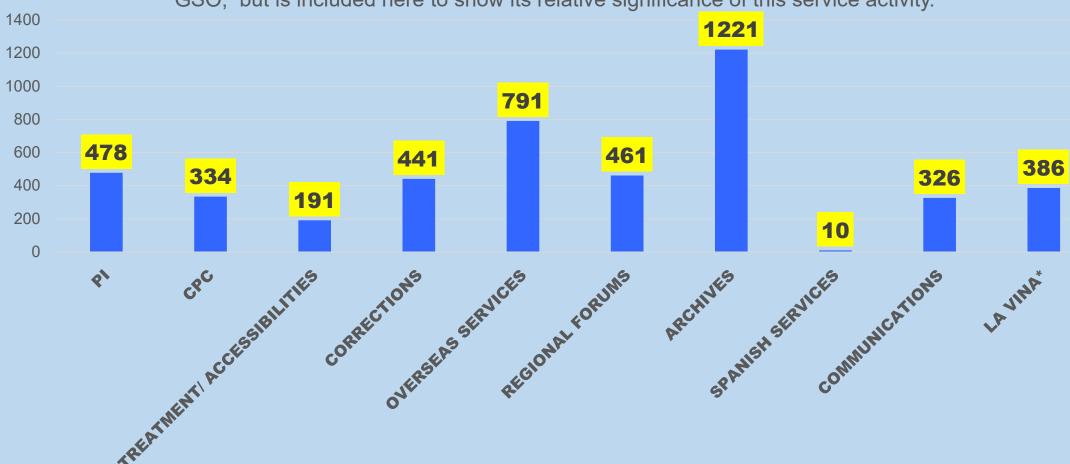
| \$ in Thousands  | 2020         | % of Total  | 2019         | % of Total  | 2018         | % of Total  |
|--|--------------|-------------|--------------|-------------|--------------|-------------|
| Public Information   | 478          | 4.1         | 327          | 2.9         | 336          | 2.9         |
| Cooperation with Professional Community  | 334          | 3.1         | 292          | 2.6         | 297          | 2.6         |
| Treatment Facilities   | 191          | 1.8         | 132          | 1.2         | 131          | 1.1         |
| Corrections  | 441          | 4.1         | 294          | 2.6         | 329          | 2.9         |
| Overseas Services (Literature Assistance) & Loners   | 791          | 7.3         | 526          | 4.6         | 501          | 4.4         |
| Regional Forums  | 461          | 4.3         | 532          | 4.7         | 453          | 4.0         |
| Archives   | 1,221        | 11.3        | 800          | 7.0         | 791          | 6.9         |
| Spanish Services   | 10           | 0.1         | 27           | 0.1         | 0            | 0           |
| Communications   | 326          | 3.0         | 189          | 1.6         | <u>0</u>     | <u>0</u>    |
| Sub-Total – Outreach   | <u>4,252</u> | <u>39.3</u> | <u>3,109</u> | <u>25.4</u> | <u>2,838</u> | <u>24.8</u> |
| General Service Conference   | 573          | 5.63        | 1,114        | 9.5         | 1,092        | 9.6         |
| Trustees & Directors Activities  | 104          | 1.          | 577          | 4.9         | 601          | 5.2         |
| Nominating   | 428          | 4.0         | 259          | 2.2         | 269          | 2.3         |
| International Convention   | 309          | 2.9         | 190          | 1.6         | -            | -           |
| World Service Meeting  | <u>208</u>   | <u>1.9</u>  | <u>203</u>   | <u>1.8</u>  | <u>203</u>   | <u>1.8</u>  |
| Sub –Total – Service Leadership  | <u>1,622</u> | <u>15.0</u> | <u>2,164</u> | <u>18.3</u> | <u>2,165</u> | <u>18.9</u> |
| Group Services   | <u>2,873</u> | <u>26.6</u> | <u>2,202</u> | <u>18.7</u> | <u>2,235</u> | <u>19.6</u> |
| Supporting Services (Technology, Finance, etc.)  | <u>2,062</u> | <u>19.1</u> | <u>4,329</u> | <u>37.9</u> | <u>4,189</u> | <u>36.7</u> |
| Total Costs of Services Provided   | 10,810       | 100         | 11,804       | 100.0       | 11,427       | 100.0       |
| \$ increase over prior year – % increase over prior year   | -994         | -1.09       | 377          | 3.3         | 1,205        | 11.8%       |
| <b>La Viña Service Activity - NOTE</b> – GSB support for the La Viña service activity is NOT an actual operating expense of GSO, but is included here to show its relative significance of this service. | 386          | n/a         | 297          | n/a         | 148          | n/a         |

## COST OF SERVICES PROVIDED TO THE FELLOWSHIP – 2020– \$10.8 M

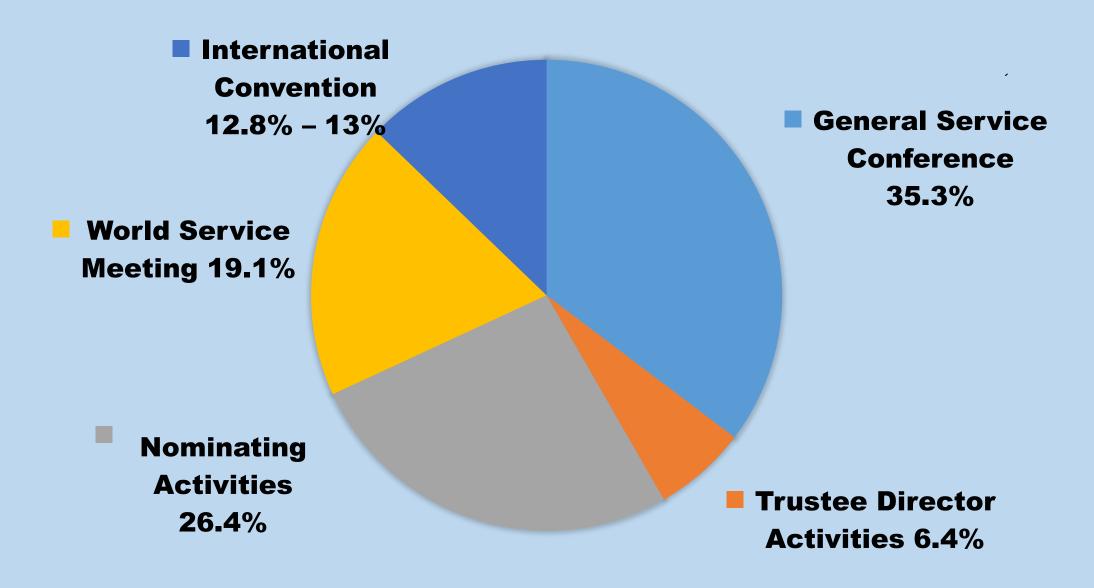


## OUTREACH SERVICES PROVIDED TO FELLOWSHIP 2020

NOTE – GSB support for the La Vina service activity is NOT an actual operating expense of GSO, but is included here to show its relative significance of this service activity.

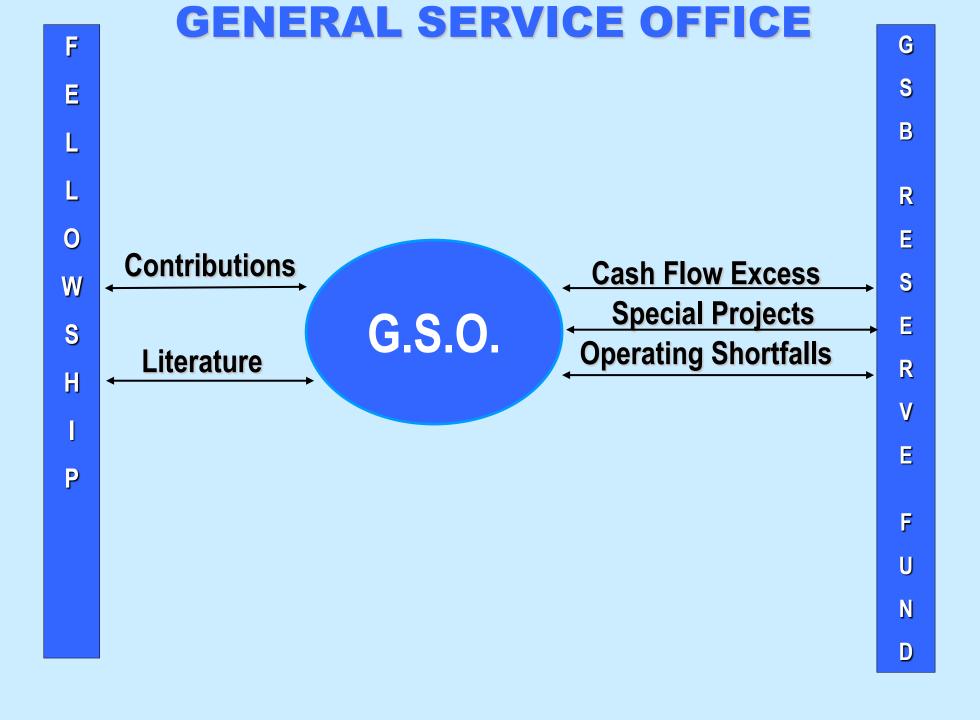


#### **2020 SERVICE LEADERSHIP ACTIVITIES**



## **MEMBER SERVICES & STATISTICS 2020**

| 2020  |               |
|---|---------------|
| Number of Members   | 1,473,390     |
| Cost of Services per Member                                       | 7.34          |
| 7 <sup>th</sup> Tradition Self-Support Contributions per Member   | <u>6. 81</u>  |
| Cost of Services NOT covered by Self-Support                      | .53           |
|   |               |
| Number of Groups  | 71,190        |
| Cost of Services per Group  | \$151.85      |
| 7 <sup>th</sup> Tradition Self-Support Contributions per Group    | <u>144.12</u> |
| Cost of Services NOT covered by Self-Support                      | 7.73          |
| Percentage of Groups Contributing                                 | 34.8%         |
| Number of Groups that Contributed                                 | 24,779        |
| 7 <sup>th</sup> Tradition Self-Support of Groups that contributed | \$238.95      |



## **GRAPEVINE**

G

S

В

R

S

Ε

R

V

Ε

F

U

N

D

Ε **Cash Flow Excess Subscriptions** G.V. Other Publishing **Special Projects** W **Operating Shortfalls** S Н P

| Beginning Balance January 1, 2020 | 16,204,773 |
|-----------------------------------|------------|
| Investment Earnings               | 245,191    |
| Drawdowns                         | 4,000,000  |
| Ending Balance December 31, 2020  | 12,449,964 |

| Composition of Ending Balance         |             |
|---------------------------------------|-------------|
| Cash                                  | 1,063,149   |
| Certificates of Deposit (CDARs)       | 12,610,224  |
| Accrued Interest                      | 250,091     |
| Less Grapevine subscription liability | (1,473,500) |
| Ending Balance                        | 12,449,964  |

- Why did we need \$4 million from the Reserve Fund?
- The simplest answer is that we had many items which required cash and there was not enough cash on hand.
- The longer answer is that literature sales were down significantly at a time when there was a need for cash to meet our obligations.
- At year end gross profit from literature sales was \$6.58 M, 32.9% less than a budget of \$9.8 M and 29.7% less than 2019 gross profit of \$9.36 M.

 Several long term projects were moving toward completion, including the Voluntary Retirement Incentive Program, the completion of the 8<sup>th</sup> floor, Netsuite Implementation and the work on the new website.

 In addition we needed the cash to refund registration fees and pay vendors for the International Convention prior to receiving the insurance settlement.

| Number of Months Expenses Held |         |
|--------------------------------|---------|
| January 1, 2020                | 9.27    |
| December 31, 2020              | 7.90    |
| Target                         | 9 to 12 |

| 3,727,864 |
|-----------|
| 272,136   |
| 4,000,000 |
|           |

### **USES OF GSB's RESERVE FUND**

- Concept of GSB's Prudent Reserve not same as in your Home Group's reserve
- GSB's Reserve Fund covers much more
  - ➤ Operating shortfalls between revenues and expenses
  - Capital construction projects
  - >Lease guarantees
  - Pension obligations
  - > Retirement medical obligations
  - Litigations and legal liabilities
  - **►** Any other unknowns

### **RESERVE FUND 2015 – 2020**

|                                     | <u>2020</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Reserve Fund –<br>(\$ in Thousands) | \$12,450    | \$15,832    | \$15,935    | \$14,353    | \$14,959    | \$14,584    |
| Expenses<br>(\$ in Thousands)       | 18,911      | 20,127      | 19,736      | 18,059      | \$17,410    | \$17,075    |
| Number of months covered            | 7.9         | 9.4         | 9.7         | 9.5         | 10.3        | 10.2        |

By Conference action, the "Prudent Operating Reserve" was defined as an amount equal to the preceding year's combined operating expenses of A.A. World Services, A.A. Grapevine and the General Fund of the General Service Board. Operating expenses include "office and operating expenses" and do not include the Cost of Products or Manufacturing cost.

### **RESERVE FUND**

#### ❖ Reserve Fund Balance

- December 31, 2020 \$12,449,964 Annual earnings \$245,191
- December 31, 2019 \$16,202,404 Annual earnings \$283,402
- December 31, 2018 \$15,935,331 Annual Earnings \$226,713
- December 31, 2017 \$14,352,618 Annual earnings \$153,884

#### **INVESTMENT GUIDELINES**

#### "Minimum Requirement"

To assure the liquidity, the Reserve Fund shall contain investment instruments having maturities of one year or less in an amount equal to the sum of (a) the unearned Grapevine subscription liability and (b) the operating cash requirements of the service entities. This amount will be reviewed annually by the trustees' Finance and Budgetary Committee.

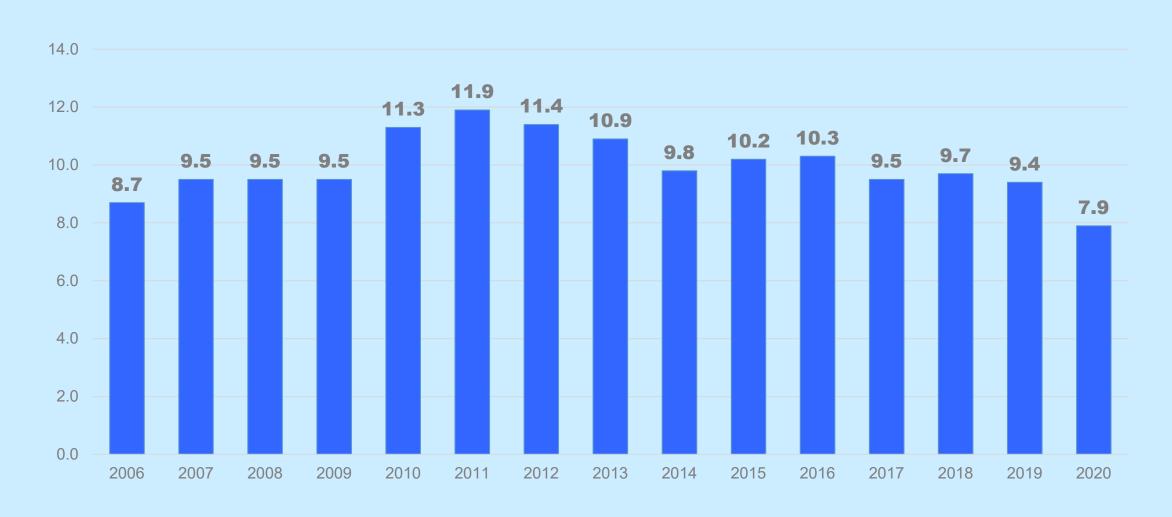
#### "No More Than"

The balance of the Reserve Fund shall be invested in instruments with maturities of between zero (0) and ten (10) years, provided that at no time shall more than 50% of the principal amount of such balance consist of investments having maturity dates of five or more years.

#### **Reserve Fund Policy Investment Review**

At its October 31, 2016 meeting the General Service Board accepted the recommendation that no change in the investment philosophy be undertaken, based on the Report of a Subcommittee of trustees' Finance and Budgetary Committee.

# RESERVE FUND RATIO NUMBER OF MONTHS COVERAGE 2006- 2020



### RESERVE FUND

Cut Costs

- In 2020 expenses were reduced by 1.5M in non personnel cost
- Find more innovative ways to keep costs down

Increase 7<sup>th</sup>
Tradition
Support

 Continue to let the fellowship know what is happening at GSO and show how the work to carry the message continues

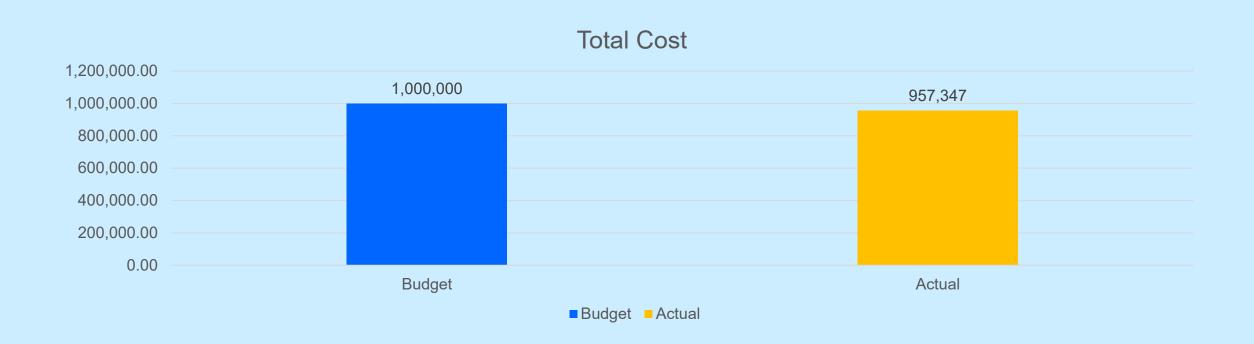
Increase the Reserve

 Develop a plan to insure the reserve fund is adequately funded for future needs

## **2020 INTERNATIONAL CONVENTION - CANCELLED**

|  | Detroit<br>2020<br><mark>Budget</mark> | Detroit<br>2020 <mark>Actual</mark> |
|--|--|-------------------------------------|
| Attendees  | 47,500                                 | 0                                   |
| Registration Revenue                                       | <u>5,583,218</u>                       | <u>0</u>                            |
| Cancellation Donations                                     |  | 40,324                              |
| Insurance Payment – Net of \$180,000 shared with Grapevine |  | <u>1,972,134</u>                    |
| Total revenue  | 5,583,218                              | 2,012,458                           |
| Stadium  | 1,446,571                              |                                     |
| Convention Center  | 1,267,830                              |                                     |
| Busing   |  | 70,500                              |
| All other  | <u>2,804,119</u>                       | <u>2,152,581</u>                    |
| Total costs  | <u>5,518,520</u>                       | <u>2,223,081</u>                    |
| Net  | 64,698                                 | (210,624)                           |

## **8TH FLOOR CONSTRUCTION**



## **ERP ACTUAL VS BUDGET**

| PROJECT PHASE                                 | BUDGET    | ACTUAL<br>THRU<br>12/31/20 | VARIANCE  |
|---|-----------|----------------------------|-----------|
| Software Selection and Design Consultant      | 172,217   | 146,456                    | 25,761    |
| Initial Implementation<br>Vendor              | 256,933   | 840,786                    | (583,853) |
| Program & Project<br>Management<br>Consultant | 670,421   | 649,885                    | 20,536    |
| Reimplementation & Ongoing Support Vendor     | 598,710   | 560,558                    | 38,152    |
| TOTAL   | 1,698,281 | 2,197,685                  | (499,404) |

## BENEFITS OF ERP ENTERPRISE RESOURCE PLANNING SYSTEM

- Bringing all our data together
- More information reported more accurately more timely reporting
- More efficient member service
- Literature sales and contributions websites
- Fellowship Connection
- New technology to secure data and prevent breaches

## **SAMPLE ERP REPORT**

#### A.A. World Services, Inc GSO (Consolidated) NEW Comparative Income Statement Mar 2021

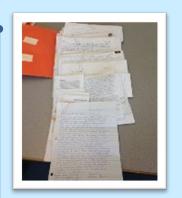
| Financial Row   | This Month<br>(Mar 2021) | Same Month<br>Last Year<br>(Mar 2020) | Month<br>Variance | Current Year<br>to Date (Jan<br>2021 - Mar<br>2021) | Last Year to<br>Date (Jan<br>2020 - Mar<br>2020) | Year To Date |
|---|--------------------------|---------------------------------------|-------------------|---|--|--------------|
| Ordinary Income/Expense                                       |                          |                                       |                   |   |  |              |
| Income  |                          |                                       |                   |   |  |              |
| 40000 - Contributions - Members & Groups                      |                          |                                       |                   |   |  |              |
| 41000 - Contributions - Members & Groups : US/Canada          |                          |                                       |                   |   |  |              |
| 41100 - Contributions - Members & Groups : US/Canada : Mail   | \$748,380                | \$439,547                             | \$308,833         | \$1,820,525   | \$1,745,452                                      | \$75,073     |
| 41200 - Contributions - Members & Groups : US/Canada : Online | \$208,894                | \$88,579                              | \$120,315         | \$680,056   | \$240,062  | \$439,995    |
| Total - 41000 - Contributions - Members & Groups : US/Canada  | \$957,275                | \$528,126                             | \$429,148         | \$2,500,582   | \$1,985,514                                      | \$515,068    |
| Total - 40000 - Contributions - Members & Groups              | \$957,275                | \$528,126                             | \$429,148         | \$2,500,582   | \$1,985,514                                      | \$515,068    |
| 42000 - International   |                          |                                       |                   |   |  |              |
| 42100 - World Service Meeting Fund                            | \$0                      | \$0                                   | \$0               | \$0   | \$20,966   | (\$20,966    |
| 42200 - International Literature Fund                         | \$1,990                  | \$3,160                               | (\$1,170)         | \$4,171   | \$19,218   | (\$15,047    |
| Total - 42000 - International                                 | \$1,990                  | \$3,160                               | (\$1,170)         | \$4,171   | \$40,184   | (\$36,013    |
| 43000 - General Service Conference                            |                          |                                       |                   |   |  |              |
| 43100 - General Service Conference: Delegate Fees             | \$100,181                | \$0                                   | \$100,181         | \$122,681   | \$1,800  | \$120,881    |
| 43200 - General Service Conference: Additional Contributions  | \$27,831                 | \$0                                   | \$27,831          | \$31,444  | \$0  | \$31,444     |
| Total - 43000 - General Service Conference                    | \$128,012                | \$0                                   | \$128,012         | \$154,124   | \$1,800  | \$152,324    |
| 46000 - Sales   |                          |                                       |                   |   |  |              |
| 41760 - Sales : Overseas Discounts - old                      | (\$887)                  | \$0                                   | (\$887)           | (\$9,073)   | \$0  | (\$9,073     |
| 41770 - Sales : External Discounts - old                      | \$0                      | \$0                                   | \$0               | (\$2)   | \$0  | (\$2         |
| 46100 - Sales : Literature Sales                              | \$779,901                | \$901,536                             | (\$121,635)       | \$2,898,890   | \$3,529,142                                      | (\$630,252   |
| 46200 - Sales : Shipping Charge                               | \$122,785                | \$16,843                              | \$105,941         | \$122,847   | \$18,967   | \$103,880    |
| 46300 - Sales : Discounts                                     | (\$537)                  | (\$10,154)                            | \$9,617           | (\$246,331)   | (\$47,654)                                       | (\$198,677   |
| 46400 - Exchange Rate/Gain/Loss                               | \$385                    | (\$177,213)                           | \$177,597         | \$3,047   | (\$113,551)                                      | \$116,598    |
| Total - 46000 - Sales   | \$901,646                | \$731,012                             | \$170,633         | \$2,769,377   | \$3,386,904                                      | (\$617,526   |
| Total - Income  | \$1,988,923              | \$1,262,299                           | \$726,624         | \$5,428,254   | \$5,414,402                                      | \$13,853     |

## **2020 COVID-19 IMPACT**SERVICES CONTINUE AT AAWS AND GRAPEVINE



Over 125,000

Alcoholics provided with digital Grapevine subscriptions free of charge



1,800

Pieces of inmate correspondence

1,200 members behind the walls connected to members outside

December 2020

March 2020

## More than 90,000

emails/phone calls answered requesting information or help from GSO, since the office physically closed on March 20.



## One

Completely virtual General Service Conference designed from the kitchens, living rooms and home offices across the US and Canada

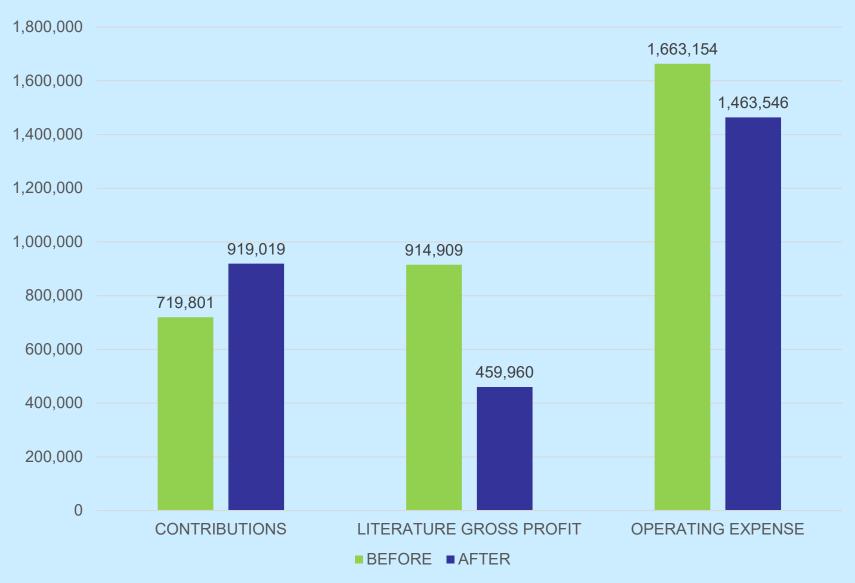


## IMPACT OF PANDEMIC ON REVENUE DISTRIBUTION



## **BEFORE AND AFTER PANDEMIC**

### MONTHLY AVERAGE REVENUE AND EXPENSE



## 2020 UPDATE COVID-19 IMPACT KEY TALKING POINTS FOR THE FELLOWSHIP

1

A.A. is still here! We actually thrive in uncertainty— hope remains, and the message continues to be carried

Our prudent reserve is designed precisely for this situation and will carry us through until the membership can get us back on our feet

This remains an unprecedented time in the world and a pivotal moment for A.A. Now is the time for our membership to continue to demonstrate what self-supporting really means

## THANK YOU

- ❖Paul Konigstein, CFO
- ❖Zenny Medina, Director of Finance
- ❖ Patrick C, Conference Coordinator, for his patience
- ❖ All of employees of both A.A.W.S. and Grapevine
- Members of Trustees' Finance and Budgetary Committee, along members of the Finance Committees of A.A.W.S. and Grapevine
- Our Independent Auditors Marks Paneth, LLP
- ❖ Our outsourced accounting support Your Part-time Controller

\*\*\*\*\*

Any questions – Please feel free to contact me at – <a href="mailto:lbackus@recoveryplace.org">lbackus@recoveryplace.org</a>